

Air War College

End of Year Survey

Class of 2001

OPR: AWC/CAV

May 2001

Air War College
AY 01 End of Year Survey

Instructions

1. Purpose: To solicit AWC class member feedback concerning overall program value, achievement of curricula objectives, and quality of services and support. The survey instrument is organized in seven broad categories:

- I. Demographic Data
- II. Value of Air War College
- III. Methodologies/Educational Activities
- IV. Curriculum Proportionality/Focus
- V. Educational Objectives
- VI. Student Support
- VII. Bottom Line

2. We recommend you **read the entire survey** before completing any one section. This will give you an idea of the flow of questions, and help you address each area specifically.

3. We endorse anonymous responses in order to promote candid, honest feedback about the educational program and support areas. If you wish to identify yourself, you may do so, but this is not expected or required.

4. For each item in Sections I & II check the response which is MOST descriptive of you or which best represents your opinion.

5. For Sections III – VII, check or circle the response which BEST reflects your opinion.

6. Please provide comments in the space provided to clarify or justify your responses. Attach additional sheets if more space is needed, and be sure to refer to the item or section number.

7. In some instances we have asked specific populations (IOs only, US students only, etc.) to rate a given item. If you are not a member of the solicited group, select N/A (Not Applicable) and continue.

8. Give the completed survey to your SSO by **25 May 01**. Thank you for your feedback!

END OF YEAR SURVEY -- AY 01

Seminar # _____

I. DEMOGRAPHIC DATA:

1. Branch of Service/Category (select one)

___ USAF ACTIVE DUTY ___ USAFR/USANG ___ USA/USARNG/USAR ___ USN/USMC/USCG

___ INTERNATIONAL OFFICER ___ CIVILIAN

2. Current Rank/Grade

___ COL, CAPT, GRP CAPT ___ COL SELECTEE ___ LT COL, CDR, WG CDR ___ GS/GM OR OTHER CIVILIAN GRADE

3. Have you already had a joint tour (creditable)? ___ Yes ___ No ___ N/A

4. Will you attend Phase II of Joint PME within the next year to qualify as a Joint Specialty Officer?

___ Yes ___ No ___ Already Qualified, No ___ Don't Know

5. What kind of duty will you be assigned upon graduation? (Check **one**)

___ Command Higher than Squadron	___ Squadron Command	___ Line Supervisory: In charge of operations without commanding	___ Line: Conducting operations without supervising or commanding	___ Staff Supervisory: In charge of support functions without commanding	___ Staff: Providing support without supervising or commanding
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6. Location of next assignment.

___ Washington DC
___ CONUS, other than DC (please specify) _____
___ Overseas accompanied (please specify) _____
___ Remote

7. To what organizational level will you be assigned upon graduation from AWC? (Check **one**)

___ CINC Staff	___ Numbered Air Force
___ Joint Staff	___ Wing
___ HQ USAF/ARMY/NAVY/USMC	___ Group
___ DoD	___ Squadron (Unit)
___ Major Command	___ Other (specify) _____
___ Special Operating Agency	

8. Considering the educational experience at AWC in the past year, I believe my assignment following AWC is

☐ Very inappropriate ☐ Inappropriate ☐ Undecided ☐ Appropriate ☐ Very appropriate
Comments:

II. VALUE OF AWC:

9. The AWC mission statement is "to educate senior officers to lead at the strategic level in the employment of aerospace forces, including joint, combined, and coalition operations, in support of national security." How well did AWC accomplish this mission?

☐ Unsatisfactory ☐ Marginal ☐ Satisfactory ☐ Excellent ☐ Outstanding
Comments:

10. Considering job requirements of a senior military officer, I believe the year was...

☐ Not beneficial at all ☐ Slightly beneficial ☐ Undecided ☐ Beneficial ☐ Very beneficial

Comments:

11. As an opportunity to share, broaden, and increase professional qualifications, I would recommend AWC resident attendance to other officers.

☐ Strongly Disagree ☐ Disagree ☐ Undecided ☐ Agree ☐ Strongly Agree
Comments:

12. The **single most** positive aspect of AWC attendance was:

☐ Personal Interaction ☐ Speakers ☐ Broadened perspective ☐ Joint Service Perspective ☐ Other: (please explain)

Comments:

13. The AWC experience has shifted the primary focus of my critical thinking skills from the operational level to the strategic level of thinking.

___ Strongly Disagree ___ Disagree ___ Undecided ___ Agree ___ Strongly Agree

Comments:

III. METHODOLOGIES/EDUCATIONAL ACTIVITIES:

Please rate the educational benefit of AWC methodologies or activities. Use the space provided to clarify your response or list suggestions for improvement.

	No Benefit	Very Little Benefit	Moderate Benefit	Considerable Benefit	Great Benefit	
14. Seminar (Discussion)	1	2	3	4	5	
15. Wargaming exercises and simulations (exercise sophistication, application and realism.)	1	2	3	4	5	
16. Case Studies (Extent case studies require critical thinking/analysis)	1	2	3	4	5	
17. Core Electives	1	2	3	4	5	
18. <i>(US students only)</i> RS Academics and regional study	1	2	3	4	5	N/A
19. Writing Assignments for Core and Core Electives (Appropriateness and quality of feedback.)	1	2	3	4	5	
20. <i>(Research participants only)</i> Opportunity for in-depth research through the CPSP or advanced research.	1	2	3	4	5	N/A
21. Guest Speakers	1	2	3	4	5	
22. Interaction with faculty (Faculty expertise and teaching ability.)	1	2	3	4	5	
23. Interaction with Seminar Director	1	2	3	4	5	
24. <i>(IOs only)</i> IO Field Study Program	1	2	3	4	5	N/A

25. <i>(IOs only)</i> I believe I was fully integrated into the various aspects of the AWC resident program.	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree	N/A
26. The performance feedback I received from course instructors and seminar directors was effective (consider objectivity, comprehensiveness, and timeliness). Comments about methodologies/educational activities:	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree	

IV. CURRICULUM PROPORTIONALITY/FOCUS:

Please look back at the *entire* AWC curriculum. Evaluate the proportionality and focus of each curriculum area recognizing the trade-offs which exist between curriculum areas.

	Greatly Reduce	Slightly Reduce	Do Not Change	Slightly Increase	Greatly Increase	
27. Executive Wellness Program	1	2	3	4	5	
28. Future Conflict Studies	1	2	3	4	5	
29. Leadership and Ethics	1	2	3	4	5	
30. International Security Studies	1	2	3	4	5	
31. Regional Studies	1	2	3	4	5	
32. Strategy, Doctrine and Airpower	1	2	3	4	5	
33. Forces & Capabilities	1	2	3	4	5	
34. Joint Operations	1	2	3	4	5	
35. Warfighting	1	2	3	4	5	
36. Core Electives	1	2	3	4	5	
37. Distinguished Lecture Series	1	2	3	4	5	
38. Non-Credit Electives (Wellness, Executive Writing, Personal Finance, etc.)	1	2	3	4	5	N/A

Comments on Curriculum Proportionality/Focus:

39. The AWC courses are appropriately structured and sequenced to ensure topics and themes are fully developed.

☐ Strongly Disagree ☐ Disagree ☐ Undecided ☐ Agree ☐ Strongly Agree

How would you suggest the courses be sequenced to better ensure full development?

40. Regarding core curriculum and core elective hours, which alternative reflects your preference?

☐ Increase core curriculum extensively ☐ Increase core curriculum slightly ☐ The current ratio of core to electives is appropriate ☐ Increase core electives slightly ☐ Increase core electives extensively

Comments: If the ratio is not appropriate, please explain.

41. The AWC regional studies trips should continue to be strongly supported as a matter of high priority.

☐ Strongly Disagree ☐ Disagree ☐ Undecided ☐ Agree ☐ Strongly Agree

Comments:

42. For this class the primary emphasis was on subjects directly related to warfare. The AWC should place still greater emphasis on warfare.

☐ Strongly Disagree ☐ Disagree ☐ Undecided ☐ Agree ☐ Strongly Agree

Comments:

43. The AWC should place more emphasis on joint, combined, and coalition warfare in particular.

☐ Strongly Disagree ☐ Disagree ☐ Undecided ☐ Agree ☐ Strongly Agree

Comments:

44. The AWC should place more emphasis on future warfare.

___ Strongly Disagree ___ Disagree ___ Undecided ___ Agree ___ Strongly Agree

Comments:

45. The AWC should place more emphasis on analysis of warfare, strategy, and doctrine.

___ Strongly Disagree ___ Disagree ___ Undecided ___ Agree ___ Strongly Agree

Comments:

46. The AWC should place more emphasis on subjects less directly related to warfare (national security affairs, international security studies, and leadership and ethics).

___ Strongly Disagree ___ Disagree ___ Undecided ___ Agree ___ Strongly Agree

Comments:

V. EDUCATIONAL OBJECTIVES:

Rate the degree to which AWC achieved its objectives in certain content areas through the ***core curriculum and core electives***.

	Unsatisfactory	Marginal	Satisfactory	Excellent	Outstanding
47. Causes and patterns of conflict	1	2	3	4	5
48. The functions, special requirements, and challenges of command and strategic leadership	1	2	3	4	5
49. The values, attitudes, and ethical factors essential to the professional officer	1	2	3	4	5
50. US national security policy and the process of formulating and implementing that policy	1	2	3	4	5
51. National security strategy and national military strategy	1	2	3	4	5

	Unsatisfactory	Marginal	Satisfactory	Excellent	Outstanding
52. Contemporary global, regional and national security environments and their influence on US security interests and on the formulation of national security policy.	1	2	3	4	5
53. The role of airpower in supporting US national security objectives	1	2	3	4	5
54. The development and application of US air and space doctrine and strategy	1	2	3	4	5
55. Current USAF doctrine, roles and missions	1	2	3	4	5
56. USAF position on contentious joint doctrinal issues	1	2	3	4	5
57. Planning for joint operations, and how airpower interfaces with sister service forces, capabilities, and doctrine	1	2	3	4	5

How might the AWC more fully achieve educational objectives in any of the above listed areas?

VI. STUDENT SUPPORT:

Rate the degree to which AWC provided support in the following areas. (Space is available for support comments at the end of this section.)

	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree
58. Sponsor program: Welcome package and initial information (including Internet page) received prior to coming to AWC was timely, helpful, and complete.	1	2	3	4	5
59. AWC was concerned about my follow-on assignment and assisted me in problems.	1	2	3	4	5
60. The Security Program was adequate to support clearance needs throughout the year.	1	2	3	4	5

	Strongly Disagree	Disagree	Undecided	Agree	Strongly Agree	
61. AWC was helpful in the flow of information (school matters, personal mail, etc.).	1	2	3	4	5	
62. Administrative support to students was adequate in terms of supplies, orders, leave processing, etc.	1	2	3	4	5	
63. Availability of computers and printers was adequate to meet writing assignment requirements.	1	2	3	4	5	
64. Availability of copiers was adequate to meet copying needs.	1	2	3	4	5	
65. Seminar rooms were conducive to learning (supplies, chairs, tables, temperature, appearance, audiovisual, etc.).	1	2	3	4	5	
66. Jones Auditorium was conducive to learning (seats comfortable, audiovisual support, temperature, etc.).	1	2	3	4	5	
67. The bookroom hours of operation were adequate to meet student needs.	1	2	3	4	5	
68. The laptop provided for your use met your needs.	1	2	3	4	5	
69. Your e-mail provided the communication link you needed.	1	2	3	4	5	
70. Base support agencies provided adequate assistance (overall).	1	2	3	4	5	
a. Medical/Dental	1	2	3	4	5	N/A
b. Finance (Pay & Travel)	1	2	3	4	5	N/A
c. Transportation Management Office (TMO)	1	2	3	4	5	N/A
d. Military Personnel Flight (MPF)	1	2	3	4	5	N/A
e. Quality/comfort of base billeting (as applicable)	1	2	3	4	5	N/A
71. AWC provided appropriate assistance and inter-face with base agencies.	1	2	3	4	5	

How might the AWC improve in these support areas?

VII. BOTTOM LINE:

72. Identify the single most important change you would make at AWC to establish the college as the worldwide center of excellence in the study of the development and application of aerospace power.

THANK YOU FOR YOUR FEEDBACK! PLEASE RETURN THIS SURVEY TO YOUR SSO NLT 25 MAY 01.